



August 31, 2007

The Honorable Mark Sanford
Governor of South Carolina
Office of the Governor
Post Office Box 12267
Columbia, South Carolina 29211

Dear Governor Sanford:

The University of South Carolina system educates over 43% of the total population of postsecondary students in our state. It takes a tremendous commitment of resources to meet the primary purpose of our institutions to provide a broad, comprehensive education that will continue to produce citizens who contribute vitally to the quality of life for all South Carolinians. The attached budget request describes and justifies the State financial support needed in order to help satisfy our educational goals and objectives. The request reflects many of our institutional priorities and the various initiatives are summarized below.

Columbia Campus

The Columbia campus is requesting support of the **Faculty Excellence Initiative** recruitment and retention program. This program is essential to fulfill the institution's mission of providing its students with outstanding scholars to enrich their educational experience. The University has successfully improved each year's freshman class by attracting top-notch students who are eager to obtain a quality education. In addition, the institution is experiencing unprecedented enrollment growth as more students are attracted to the University of South Carolina. Today, more than ever before, we are keeping large numbers of South Carolina's best and brightest here to learn and ultimately enrich our communities and businesses. Now, we must provide faculty scholars who will provide the vision and talent to produce successful citizens.

OneCarolina is the University System's multi-year initiative to replace its outdated administrative computing applications, including Student Information Systems, Finance, Sponsored Programs, and Human Resources into one easily-accessible, Web-based system. This change in technology is necessary to manage the University System in a professional manner that is both cost effective and responsive to our constituents.

Many faculty recruitments require large start-up outlays for equipment, providing staff support, and hiring associate faculty. The **Strategic Faculty Development** initiative will advance our ability to recruit a diverse, high-quality faculty work force in sufficient numbers to meet the high standards demanded of an education that prepares our students for the modern, knowledge-based environment they will encounter.

The University of South Carolina's Division of Law Enforcement and Safety has long been committed to providing a safe, secure environment for students, staff and faculty. This commitment is reinforced by recent tragic events on our nation's campuses. In our **Campus Health, Security & Life Safety** initiative, we seek resources for installation of access control systems to make buildings more secure, additional call boxes for

notifying authorities of emergencies, video systems to enhance surveillance, and a campus-wide alert system. Moreover, additional personnel positions are needed to support the University's enhanced security efforts.

SC LightRail is an innovative plan that will benefit all citizens of the State of South Carolina by improving communications among healthcare organizations, research units, and educational institutions. **SC LightRail** is a collaborative project involving participation by the Medical University of South Carolina, Clemson University, the University of South Carolina, and Health Sciences South Carolina which will improve healthcare for the citizens of South Carolina. Scientists and researchers need the network capacity of **SC LightRail** in order to take full advantage of the grid/high performance computing opportunities offered through the SURA/IBM partnership.

Long recognized for innovation and excellence in international programs, the University of South Carolina seeks support of its **Global Competitiveness Initiative** in order to expand the level of participation by our students and faculty in the world about us. There is mounting pressure placed on our universities to develop and sustain curricula that will prepare our students to compete and thrive in the global economy. The **Global Competitiveness Initiative** will allow the University to expand its successful study-abroad program, acquire more offshore internships for students, and extend participation in exchange programs by more students, including those whose financial constraints might otherwise preclude them from experiencing these important activities.

The **Student Partners in Academic Research (SPAR)** program will provide an enriched academic experience for the University's undergraduate and graduate students through research opportunities in all disciplines from science, technology and medicine to theatre, music and art. Through faculty mentoring relationships and exposure to live professional research experiences, students may attain in-depth knowledge not achievable in ordinary classroom settings.

In partnership with the Greenville Hospital System and Palmetto Health, the University plans to extend its research capabilities to those health care providers to provide immediate advances in diagnosis, treatment and prevention by way of the **South Carolina Health Advancement** initiative. This will lead to improved healthcare initially for significant segments of the state's population, and research findings resulting from the initiative ultimately will lead to improvements in the health of all South Carolina citizens.

Capital Budget Priorities

The USC Columbia campus is comprised of 163 buildings on 384 acres situated in the heart of the state. The Columbia campus has identified three capital budget priorities: the School of Law building replacement, the historic Gibbes Green renovations, and the renovation/addition to the Moore School of Business. Funding of capital projects is a high priority as we strive to achieve excellence in all aspects of the institution's mission.

The condition of facilities is a vital consideration when programs are under review for accreditation. Reducing deferred maintenance is a primary goal of the University in order to protect state resources and enhance the learning environment. The amount of deferred maintenance for the Columbia Campus as listed in the CHE 2003 Update is \$150,513,637. Recently, a comprehensive building quality survey was completed for the Columbia Campus which indicates the actual deferred maintenance is in excess of \$500 million. A State capital improvement bond bill is critical to the reduction of this backlog.

State Funding Priorities

The University of South Carolina fully supports retaining the full \$30,000,000 in funding from the Education Lottery for the Endowed Chairs program. South Carolina's students also benefit from the program. Increasing

the level of training we can provide allows us to keep our best and brightest at home, helping to end our talent export. We encourage our state's leaders not to look at funding the Endowed Chairs program as an appropriation, but rather as an investment -- a smart investment that will fuel innovation, enhance economic opportunity, and lead to a stronger South Carolina.

South Carolina's political leadership should be commended for creating and supporting the Centers of Economic Excellence Program during the last five years. This visionary initiative leverages state and private funds along with university-based research to drive economic growth in areas such as nanotechnology, health sciences, future fuels, energy alternatives, automotive engineering, and advanced fibers with the greatest promise to create high-skill, high-paying jobs. This model has created a magnet for private-sector investment in South Carolina.

The state's three research universities -- Clemson University, the University of South Carolina, and the Medical University of South Carolina -- are using the program to benefit our state. In addition to increased research collaboration among the three institutions, we are now able to get the attention of the world's best scientists and graduate students.

Last year, approximately 90 people, including representatives from the Legislature, various state offices, the South Carolina Hospital Association and all USC nursing deans formulated "One Voice – One Plan" to address the critical shortages of nurses across South Carolina. The plan received an initial investment of \$1,000,000 for FY2008. The University of South Carolina System is combining internal resources and collaborating with other institutions to support the state-wide coordinated, comprehensive workforce plan and strongly supports the funding request for the South Carolina Critical Needs Nursing Initiative.

The University of South Carolina system supports an increase to the Need-Based Grants program administered by the South Carolina Commission on Higher Education. The Need-Based Grants program is a worthwhile investment in the state's neediest students by providing the financial resources to pursue a degree in higher education. A major contributor to the success of the state's economic competitiveness is the level of education held by its population.

USC supports an increase for the Experimental Program to Stimulate Competitive Research (EPSCoR) to fund the IDeA program - Institutional Development Awards. An increase in funding will enable EPSCoR to become more competitive in securing federal research funds. The South Carolina EPSCoR/IDeA program identifies, develops, and uses academic science and technology resources to increase South Carolina's research and development competitiveness and support economic growth through the state's colleges and universities, their science and engineering faculty, and their students. Increasing South Carolina's scientific and technological research competitiveness is critical.

As in every year, we ask that the faculty and staff of our higher education institutions be recognized as state employees and afforded the same benefits as any state employee—particularly in any pay plan for cost of living and/or merit adjustments as well as increases to employer contributions for health insurance and the South Carolina Retirement System.

USC Senior and Regional Campuses

The USC Senior campuses at Aiken, Upstate and Beaufort and the Regional campuses at Lancaster, Salkehatchie, Sumter, and Union are appreciative of the recurring parity funding provided in FY2008, but we would like to encourage a full study of the implications of parity for these institutions. This funding is part of the "Investment in Academic Excellence" initiative to retain our best and brightest faculty and students as well as recruit faculty and students who will contribute to the economic welfare of our state.

Addendum

All activities of the University of South Carolina's campuses directly support the mission of teaching, research and creative activity, and service. The activities reported in the Agency Activity Inventory are based on expenditure classifications established by the National Association of College and University Business Officers (NACUBO) and are standard across higher education. These classifications identify all critical and necessary components of an institution's mission and are not separable. As such, we feel all of our activities are critical to fulfilling the mission of our University and satisfying our obligations to the citizens of South Carolina.

Provisos

The University of South Carolina is requesting amendments to two provisos (15.1 and 15.6) and the deletion of the following proviso:

89.97 (GP: Academic Center) Of the funds appropriated to the University of South Carolina Upstate for other operating expenses, \$100,000 shall be transferred to Spartanburg Community College to support the Academic Center.

The University, along with the State, has experienced unprecedented growth, prompting monumental challenges to successful attainment of the goals. Quite frankly, however, success will not occur without a long-term commitment from government, business and education. The University of South Carolina plays a critical role in delivering higher education throughout the state and it is hoped that the Office of the Governor and the State Legislature will continue to provide support for this mission.

Sincerely,



Andrew A. Sorensen

c: Dr. Mark Becker, Executive Vice President for Academic Affairs and Provost
Mr. Richard Kelly, Vice President and Chief Financial Officer
Ms. Leslie Brunelli, Budget Director
Dr. Garrison Walters, Director, S. C. Commission on Higher Education
Mr. Les Boles, Director, Budget and Control Board

FISCAL YEAR 2008-09 BUDGET PLAN

I. EXECUTIVE SUMMARY

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Statewide Mission:

The primary mission of the University of South Carolina, a multi-campus public institution serving the entire state of South Carolina, is the education of the state's diverse citizens through teaching, research and creative activity, and service.

C. Summary Description of Strategic or Long-Term Goals:

(1) Teaching

The University is committed to providing its students with the highest-quality education, including the knowledge, skills, and values necessary for success and responsible citizenship in a complex and changing world. A particular strength of the University of South Carolina is the excellence, breadth, and diversity of the institution's faculty.

(2) Research

Convinced that research and scholarship, including artistic creation, are essential for excellent teaching, the University pursues aggressively an active research and scholarship program. The University is dedicated to using research to improve the quality of life for South Carolinians.

(3) Service

Another important facet of the University's public mission is service -- to its community, state, nation, and the world in such areas as public health, education, social issues, economic development, and family support systems.

(See Table 7.6-1, page 47, 2006 Accountability Report)

D.

[illegible]

Summary of Operating Budget Priorities for FY 2008-09:		FUNDING					FTEs			
		State Non-Recurring	State Recurring	Federal	Other	Total	State	Fed.	Other	Total
Priority No.: 3	Title: Strategic Faculty Development	0	5,000,000	0	0	\$5,000,000	0	0	0	0.00
Strategic Goal No. Referenced in Item C Above (if applicable): 1,2,3 Activity Number & Name: 458 Research 465 Instruction: Arts & Sciences 466 Instruction: Business; Hospitality, Retail & Sport Management 467 Instruction: Education 468 Instruction: Engineering & Computing 469 Instruction: Law School 470 Instruction: Mass Communications and Library Science 471 Instruction: Public Health										
Priority No.: 4	Title: Campus Health, Security & Life Safety	0	2,500,000	0	0	\$2,500,000	0	0	0	0.00
Strategic Goal No. Referenced in Item C Above (if applicable): 1,2,3 Activity Number & Name: NEW										

[illegible]

Summary of Operating Budget Priorities for FY 2008-09:	FUNDING					FTEs			
	State Non- Recurring	State Recurring	Federal	Other	Total	State	Fed.	Other	Total
TOTAL OF ALL PRIORITIES	\$ 0	\$20,000,000	\$ 0	\$ 0	\$20,000,000	0.00	0.00	0.00	0.00

E. Agency Recurring Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

F. Efficiency Measures:

There are a variety of measures that can be used to illustrate organizational effectiveness. As the University seeks to become even more prominent nationally and internationally, our graduate program enrollments and the number of advanced degrees earned by students must increase. As shown below in Chart 7.5-1 of the 2006 Accountability Report (p. 43), doctoral production was up substantially in 2005 over levels in 2003 and 2004. Moreover, the Office of Academic Affairs has commissioned the Yardley Group to assess key Ph.D. programs in preparation for the next round of rankings by the National Research Council (NRC). Preliminary indications from the study are that all programs would rank in the top half to top third of all doctoral degree-granting institutions, although the study indicates that there are considerable challenges ahead.

Public institutions in the State have, through the Performance Funding process mandated in 1996 by Act 359, reported annually on the credentials of their faculty. The measure is expected to serve as an indication of faculty members' ability to teach the curricula offered by the institution and influence the educational climate.

The University can further influence the educational climate on campus by increasing the quality of the students and faculty working on campus. The academic quality of undergraduate students is also a measure of effectiveness, as well as of the educational climate. One of our strategic goals is to increase the mean SAT score of our undergraduate student population. This trend, already making an impact in the classroom, will continue as we enroll even more highly qualified students.

G.

Summary of Capital Budget Priorities:			Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
Priority No.: 1 of 4	Project Name: School of Law New Building Activity Number & Name: 462 Operations and Maintenance	Project No*: H27-9867	20,000,000	10,000,000	35,000,000	\$65,000,000
Priority No.: 2 of 4	Project Name: Gibbes Green Historic Facilities Renovations Activity Number & Name: 462 Operations and Maintenance	Project No*: H27-9835	25,000,000	9,900,000	4,100,000	\$39,000,000
Priority No.: 3 of 4	Project Name: Darla Moore School of Business Activity Number & Name: 462 Operations and Maintenance	Project No*:	15,000,000	0	45,000,000	\$60,000,000
Priority No.: 4 of 4	Project Name: Deferred Maintenance Activity Number & Name: 462 Operations and Maintenance	Project No*:	5,000,000	0	0	\$5,000,000
TOTAL OF ALL CAPITAL BUDGET PRIORITIES			\$65,000,000	\$19,900,000	\$84,100,000	\$169,000,000

* If applicable

H. Number of Proviso Changes: **2**

I. Signature/Agency Contacts/Telephone Numbers:

Richard W. Kelly
Vice President and Chief Financial Officer
(803) 777-7481

Leslie G. Brunelli
Budget Director
(803) 777-1967

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_1_** of **_8_**

C. (1) Title: **Faculty Excellence Initiative**

(2) Summary Description:

The Faculty Excellence Initiative involves recruiting and retaining tenured and tenure-track faculty members in nearly every discipline for each of USC's 15 degree-granting colleges and schools. Many of these new faculty will be hired in clusters of two or three individuals who hail from different academic areas, but share common scholarly and research interests. This cluster approach will foster even more interactions among academic disciplines, building a rounded core of expertise that other faculty members can benefit from and engage with. Clusters currently are being recruited in arts, humanities, and social sciences; biological and health sciences; engineering, mathematical, physical sciences, and technology; and business, education, law, and mass communications. All counties within the State of South Carolina will benefit from the addition of new faculty—economically, socially, and pedagogically.

(3) Strategic Goal/Action Plan (*if applicable*):

The University is committed to providing its students with the highest-quality education, including the knowledge, skills, and values necessary for success and responsible citizenship in a complex and changing world. A particular strength of the University of South Carolina is the excellence, breadth, and diversity of the institution's faculty. (FY07 Accountability Report, pg. 43) The University's ultimate goal is to improve the student academic experience. (FY07 Accountability Report, Table 7.6-1, Goals 1-3)

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name:

1702 Faculty Excellence Initiative

465 Instruction: Arts & Sciences

466 Instruction: Business; Hospitality, Retail & Sport Management

467 Instruction: Education

468 Instruction: Engineering & Computing

469 Instruction: Law School

470 Instruction: Mass Communications and Library Science

471 Instruction: Public Health

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

Continued funding of the Faculty Excellence Initiative is necessary to reduce the reliance on tuition increases to achieve market competitiveness in the recruitment of faculty. USC's ability to attract highly qualified faculty is directly related to the increase of the academic quality of its students.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service		3,600,000			\$3,600,000
(c) Employer Contributions		1,200,000			\$1,200,000
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses					\$ 0
Total	\$ 0	\$4,800,000	\$ 0	\$ 0	\$4,800,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? **No** _____ If yes, state Capital Budget Priority Number and Project Name: _____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(a) Justification:

(b) Future Impact on Operating Expenses or Facility Requirements:

(2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State 2664.38
 Federal 240.41
 Other 2021.66

Agency-wide Vacant FTEs as of July 31, 2007: 628.06
12.39 % Vacant

H. Other Comments:

The Faculty Excellence Initiative was started in 2003-2004 as a program to respond to strategic initiatives that will advance the national profile of USC. In 2006, the University of South Carolina earned the Carnegie Foundation's top research designation, one granted to only 62 public and 32 private institutions. This recognition is achieved on the basis of quality faculty, dedicated to teaching and research.

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_2_** of **_8_**

D. (1) Title: **OneCarolina**

(2) Summary Description:

OneCarolina is the University's multi-year initiative to replace outdated administrative computing applications, including Student Information Systems, Finance, Sponsored Programs and Human Resources into one easily-accessible, Web-based system. This is a multi-year enterprise resource planning project necessary to ensure data integrity and adherence to guidelines for accreditation, FERPA and HIPPA.

(3) Strategic Goal/Action Plan (*if applicable*):

As the largest institute of higher learning in the state, the University of South Carolina has an enrollment of more than 40,000 students, encompassing eight campuses statewide. The desire of the University is to be positioned as an institution of excellence along with achieving even greater national recognition among peer institutions. It is through continued excellence in education, research and community service that USC seeks to fulfill its mission and expand horizons.

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name: **NEW**

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

Better automation and communication for each strategic business area. The University's data management will be more accurate, convenient, and easier to access. More efficient and faster change control over much of the day-to-day operations. The additional function and technical capabilities and increased efficiencies of the new ERP services will help to enhance USC's stature and support its primary mission as a multi-campus public institution serving all of South Carolina and educators. The Legislature provided \$1.5 million recurring funding and \$1.5 million non-recurring funding in FY2008.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses		1,500,000			\$1,500,000
Total	\$ 0	\$1,500,000	\$ 0	\$ 0	\$1,500,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? **No** If yes, state Capital Budget Priority Number and Project Name:

_____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(c) Justification:

(d) Future Impact on Operating Expenses or Facility Requirements:

(2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State 2664.38
Federal 240.41
Other 2021.66

Agency-wide Vacant FTEs as of July 31, 2007: 628.06
 12.39 % Vacant

H. Other Comments:

The multi-year Enterprise Resource Planning project, known as *OneCarolina*, will further ensure data integrity, timeliness, accuracy and security by rebuilding many of our business and administrative systems into one unified package. Additionally, *OneCarolina* will make access to information much simpler and quicker as, for many requests, the user will be able to generate the needed reports rather than wait for an intermediary to generate it. (FY06 Accountability Report, pg. 21) Recurring funding is required for on-going maintenance costs and related costs.

As stated in the annual Information Technology Plan and approved by the Division of the State Chief Information Office, the University is committed to a modern consolidated support system that is both efficient and effective as well as capable of supporting timely faculty, staff, students, regulators and community changing requirements.

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_3_** of **_8_**

E. (1) Title: **Strategic Faculty Development**

(2) Summary Description:

These funds will enhance efforts to attract quality faculty in a competitive market. Funds are needed to support staff and purchase equipment for faculty with established research programs and to assist junior faculty in establishing research and scholarly programs.

(3) Strategic Goal/Action Plan (*if applicable*):

The University is committed to responding to statewide and regional demands for educational resources and professional expertise. The University aspires to national and international stature through recognition of its research and scholarly programs. (FY06 Accountability Report, Table 7.6-1, Goals 1-3)

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name:

458 Research

465 Instruction: Arts & Sciences

466 Instruction: Business; Hospitality, Retail & Sport Management

467 Instruction: Education

468 Instruction: Engineering & Computing

469 Instruction: Law School

470 Instruction: Mass Communications and Library Science

471 Instruction: Public Health

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

Many faculty recruitments require large start-up commitments for equipment, staff support and co-workers. As a public institution with a commitment to offering research-based learning in every discipline, the current structure of tuition and fees is insufficient to recruit a diverse, high-quality faculty in sufficient numbers.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service		1,500,000			\$1,500,000
(c) Employer Contributions		400,000			\$400,000
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses		3,100,000			\$3,100,000
Total	\$ 0	\$5,000,000	\$ 0	\$ 0	\$5,000,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? No If yes, state Capital Budget Priority Number and Project Name: _____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(e) Justification:

(f) Future Impact on Operating Expenses or Facility Requirements:

(2) **Position Details:**

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State	<u>2664.38</u>
Federal	240.41
Other	<u>2021.66</u>

Agency-wide Vacant FTEs as of July 31, 2007: **628.06**
12.39 % Vacant

H. Other Comments:

The Carnegie Foundation's designation of the University of South Carolina as an institution with "very high research activity." This classification, the foundation's highest, has been granted to only 62 public and 32 private research institutions in the United States. It firmly establishes the University of South Carolina among the nation's top research universities. The University of South Carolina is a comprehensive research university with degree programs at all levels (bachelors, masters, doctoral) in all traditional areas. These include liberal arts, the sciences, and professional programs such as law, medicine, pharmacy, and business.

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_4_** of **_8_**

F. (1) Title: **Campus Health, Security & Life Safety**

(2) Summary Description:

The University of South Carolina's Division of Law Enforcement and Safety is committed to providing a safe, secure environment for students, staff and faculty. Preventing crime is a shared responsibility between law enforcement and the population it serves. At the University of South Carolina, responsibility for crime prevention is divided among the Division of Law Enforcement and Safety, the faculty, staff, students and visitors. These resources will provide for installation of access control systems, additional call boxes, video systems, and a campus-wide alert system as well essential positions to support these operations.

(3) Strategic Goal/Action Plan (*if applicable*):

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name: **NEW (Encompasses all activities)**

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

In support of the Mission of the University of South Carolina the Division of Law Enforcement and Safety exists to provide a safe and peaceful environment for all while ensuring safe and reliable access to the University. Three of the fundamental core functions of the Division are protecting life and property, enforcing state laws and university regulations and policies, and providing a resource for responding to emergencies. The current assets and resources of the Division are dedicated almost entirely to responding to incidents (and non-criminal calls for service) with deterrence of crime as an ancillary benefit. The enhancements provided by this funding will enable the Division to secure the facilities and grounds of the University. The proposed systems, through detection and identification, will enable more effective direction and allocation of the Division's limited resources to more effectively enforce violations of law, regulations, and policies. The increase in efficiency and effectiveness of the Divisions personnel will substantially increase the availability of personnel and resources for responding to actual emergencies.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					
(b) Personal Service		280,000			\$280,000
(c) Employer Contributions		78,400			\$78,400
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses		2,141,600			\$2,141,600
Total	\$ 0	\$2,500,000	\$ 0	\$ 0	\$2,500,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? No If yes, state Capital Budget Priority Number and Project Name: _____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(g) Justification:

(h) Future Impact on Operating Expenses or Facility Requirements:

(2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State **2664.38**
Federal **240.41**
Other **2021.66**

Agency-wide Vacant FTEs as of July 31, 2007: **628.06**
___**12.39**___% Vacant

H. Other Comments:

The health and safety of our staff, students, faculty, and visitors is of primary concern to the University. The University's emergency plan is found at: <http://hr.sc.edu/theplan.pdf>. The Office of Environmental Health and Safety provides the University community with the services and training needed to ensure safety and environmental responsibility. They offer training related to fire safety, hazardous waste management, radiation safety, and laboratory safety. The Emergency Management Plan for this area can be found at: <http://ehs.sc.edu/Emergency.htm>. USC's Division of Law Enforcement and Safety is reaccredited by the Commission on Accreditation for Law Enforcement Agencies (CALEA). When initially accredited in 1996, they were only the 12th university law enforcement agency to earn such recognition. In the recent reaccreditation process, they were acknowledged as a Flagship Department and were only the second in the country to receive this honor from CALEA.

The Division of the Chief Information Officer approved the University's emergency notification system application for the acquisition and maintenance of a unified, campus-wide Emergency Notification System. This system will be an integral part of USC's mission critical strategy to provide a safe and secure learning environment for all of its students, faculty and staff.

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_5_** of **_8_**

C. (1) Title: **SC LightRail (SCLR)**

(2) Summary Description:

SCLR is envisioned as a broadband, high-speed optical network that will link research partners Clemson University, Medical University of South Carolina, and the University of South Carolina with their hospital partners: Greenville Hospital System, Spartanburg Regional Health System, Palmetto Health, and the MUSC Hospital Authority. SC LightRail is a critical component of an economic development plan focused on building the knowledge economy.

(3) Strategic Goal/Action Plan (*if applicable*):

As a high priority project, SC LightRail will support statewide efforts to

- foster economic development and economic competitiveness;**
- provide essential support for clinical and scientific research;**
- strengthen South Carolina's ability to compete for large federal grants;**
- improve healthcare; and,**
- expand access to educational opportunity.**

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name: **NEW**

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

South Carolina is operating at a competitive disadvantage. Our state lags behind all but 12 sister states in the creation of a dedicated, statewide networking resource to foster development of the knowledge economy. The state could potentially lose the ability to receive more than \$117 million in targeted federal grants as well as the ability to attract world class faculty.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses		1,500,000			\$1,500,000
Total	\$ 0	\$1,500,000	\$ 0	\$ 0	\$1,500,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? **No** If yes, state Capital Budget Priority Number and Project Name: _____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(i) Justification:

(j) Future Impact on Operating Expenses or Facility Requirements:

(2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State **2664.38**
Federal **240.41**
Other **2021.66**

Agency-wide Vacant FTEs as of July 31, 2007: **628.06**
12.39% Vacant

H. Other Comments:

The South Carolina Commission on Higher Education has submitted a request on behalf of the three research institutions for \$4.5 million for funding of the SC LightRail.

At completion, SC LightRail will extend throughout the state and link to regional and national networks such as Southern Light Rail (SLR) in Atlanta, National Lambda Rail (NLR), Internet2, the national TeraGrid initiative, and SURAggrid (Southeastern University Research Association grid computing initiative). In partnership with private telecommunications providers, the initial SC LightRail backbone connection among HSSC partners may be further developed for future links to 2- and 4-year colleges and universities; other state agencies and partners such as ORS and SCRA; federal agencies and partners such as Savannah River National Laboratories and SPAWAR; and appropriate private partners engaged in scientific and clinical research.

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_6_** of **_8_**

C. (1) Title: **Global Competitiveness Initiative**

(2) Summary Description:

USC has long been recognized for its innovative international programs, and in order to maintain and enhance the University's presence in this area significant initiatives are needed. The Office of International Programs for Students coordinates exchange programs, study abroad, and offshore internships, and that office is experiencing record demand. The Office of International Support for Faculty and Staff assists faculty and staff in all international activities and aids in satisfying regulatory requirements associated with hiring of foreign faculty. This office is also experiencing record demand for its services due to expanded interest in offshore activities and increased hiring of foreign faculty. The University has a pronounced need for a central coordinating office dedicated to international activities including academic programs presented across national borders. It is envisioned that this office would include an associate provost hired from faculty ranks. According to the *The Global Competitiveness Report 2006-2007*, today's globalizing economy requires countries to nurture pools of well educated workers, who are able to adapt rapidly to the changing environment. This funding will provide for the establishment of several programs including: WorldWise International Achievement, Global Speaker Series, Cultural Immersion Initiative, Co-Curricular Language Acquisition, Faculty Fellowship and Collaboration Program, and Understanding Society and Culture Colloquium.

(3) Strategic Goal/Action Plan (*if applicable*):

(1) Teaching

The University is committed to providing its students with the highest-quality education, including the knowledge, skills, and values necessary for success and responsible citizenship in a complex and changing world. A particular strength of the University of South Carolina is the excellence, breadth, and diversity of the institution's faculty.

(2) Research

Convinced that research and scholarship, including artistic creation, are essential for excellent teaching, the University pursues aggressively an active research and scholarship program. The University is dedicated to using research to improve the quality of life for South Carolinians.

(3) Service

Another important facet of the University's public mission is service -- to its community, state, nation, and the world in such areas as public health, education, social issues, economic development, and family support systems.

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name:

465 Instruction: Arts & Sciences

466 Instruction: Business; Hospitality, Retail & Sport Management

467 Instruction: Education

468 Instruction: Engineering & Computing

469 Instruction: Law School

470 Instruction: Mass Communications and Library Science

471 Instruction: Public Health

1557 Instruction: Honors College

1558 Instruction: Graduate School, Distance Education, University 101

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

By providing an increase in programs such as study-abroad, valuable experiences will be made available to a much broader range of students, especially those who do not have the financial resources to undertake international travel themselves. These students will be better prepared citizens, able to compete for professional opportunities that will remove trade barriers. Support for a central coordinating office under the Office of Provost is essential given that the Provost's present operating budget cannot accommodate additional salary commitments.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service		100,000			\$100,000
(c) Employer Contributions		35,000			\$35,000
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses		2,065,000			\$2,065,000
Total	\$ 0	\$2,200,000	\$ 0	\$ 0	\$2,200,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? No If yes, state Capital Budget Priority Number and Project Name: _____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(k) Justification:

(l) Future Impact on Operating Expenses or Facility Requirements:

(2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State	<u>2664.38</u>
Federal	<u>240.41</u>
Other	<u>2021.66</u>

Agency-wide Vacant FTEs as of July 31, 2007: 628.06
12.39 % Vacant

H. Other Comments:

According to *The Global Competitiveness Report 2006-2007*, released by the World Economic Forum, the United States is ranked sixth---dropping from number one---in world economies. “Education and training are emerging as key drivers of this competitiveness.” Students, American and international, who are enrolled at USC, may study in various parts of the world to add an international dimension to their degrees. Moreover, international study and exchange opportunities for faculty are in high demand, and these experiences lead to improvements in teaching and research productivity.

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_7_** of **_8_**

C. (1) Title: **Student Partners in Academic Research (SPAR)**

(2) Summary Description:

The Student Partners in Academic Research (SPAR) program will provide an enriched academic experience for USC's undergraduate and graduate students through research opportunities in all disciplines from science, technology, and medicine to theatre, music, and art. Through faculty mentoring relationships and exposure to a professional research experience, this program enables students to creatively explore their interests to an in-depth level not attainable in the usual classroom. The SPAR program provides opportunities for students to acquire a competitive edge in the job market.

(3) Strategic Goal/Action Plan (*if applicable*):

Research and scholarship, including artistic creation, are essential for excellent teaching. The University pursues aggressively an active research and scholarship program and is dedicated to using research to improve the quality of life for South Carolinians.

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name:

458 Research

465 Instruction: Arts & Sciences

466 Instruction: Business; Hospitality, Retail & Sport Management

467 Instruction: Education

468 Instruction: Engineering & Computing

469 Instruction: Law School

470 Instruction: Mass Communications and Library Science

471 Instruction: Public Health

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

Presently the Office of Undergraduate Research (OUR) has a minimal non-recurring budget and therefore supports only a small number of undergraduate students as part of the Magellan Scholars program. The Magellan Scholars Program has provided over \$435,000 to 152 students in just over two years. The average GPA of a Magellan Scholar

student is 3.78 and over 9,578 undergraduates with a GPA of 3.3 or higher are eligible. No University-wide program exists at present for graduate students. Funding is needed to support research projects initiated and designed by students in partnership with research faculty. Students compete for financial awards to offset costs of travel, data collection, and equipment purchase in support of research projects. The University's tuition increase was deliberately kept to a minimum and, therefore, only covered critical or mandated items such as the cost of living increase and fringe benefits' increases.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service		216,000		0	\$216,000
(c) Employer Contributions		84,000		0	\$84,000
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses		1,200,000		0	\$ 1,200,000
Total	\$ 0	\$1,500,000	\$ 0	\$ 0	\$1,500,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? No If yes, state Capital Budget Priority Number and Project Name: _____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(m) Justification:

(n) Future Impact on Operating Expenses or Facility Requirements:

(2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State 2664.38

Federal 240.41

Other 2021.66

Agency-wide Vacant FTEs as of July 31, 2007: 628.06

% Vacant 12.39%

H. Other Comments:

Each student in USC's Office of Undergraduate Research (OUR) program participates in a hands-on experience designed to give meaningful appreciation of the rigors and rewards of intense scholarly research. Funding is provided on a competitive basis to support purchase of materials, data and equipment, and to facilitate travel necessary for research projects. Currently, no University-wide program exists to provide similar opportunities for graduate students.

II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. **_8_** of **_8_**

C. (1) Title: **South Carolina Health Advancement**

(2) Summary Description:

In partnership with Greenville Hospital System and Palmetto Health, USC will expand its research capabilities into those systems in order to provide immediate advances in diagnosis, treatment and prevention, leading to improved health care for a significant part of the state's population. Expanded training programs for health-care providers, prevention programs for at-risk population groups, increased research activities will result in enhanced economic benefits to the State of South Carolina.

(3) Strategic Goal/Action Plan (*if applicable*):

D. Budget Program Number and Name: **Agency-wide**

E. Agency Activity Number and Name:

457 – School of Medicine

458 – Research

459 – Public Service

471 – Instruction: Public Health (to include Public Health, Pharmacy, Nursing and Social Work)

F. Detailed Justification for Funding

(1) Justification for Funding Increase:

Discoveries arising from expanded research opportunities will benefit the state's full population. The results will be improved health care overall, increased federal financial support, and a better trained and educated population—increasing the stature of South Carolina. Beneficiaries of this project will be the citizens of the State of South Carolina, undergraduate and graduate students, healthcare providers, researchers, healthcare industry and related industry partners.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service		720,000			\$720,000
(c) Employer Contributions		280,000			\$280,000
Program/Case Services					\$ 0
Pass-Through Funds					\$ 0
Other Operating Expenses					\$ 0
Total	\$ 0	\$1,000,000	\$ 0	\$ 0	\$1,000,000
<i>* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.</i>					

(3) Base Appropriation:

State	\$ 177,455,770
Federal	\$ 150,872,030
Other	\$ 531,547,848

(4) Is this priority associated with a Capital Budget Priority? No If yes, state Capital Budget Priority Number and Project Name: _____.

G. Detailed Justification for FTEs

(1) Justification for New FTEs

(o) Justification:

(p) Future Impact on Operating Expenses or Facility Requirements:

(2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Act:

State 2664.38
Federal 240.41
Other 2021.66

Agency-wide Vacant FTEs as of July 31, 2007: 628.06
 12.39% Vacant

H. Other Comments:

In February 1998, Richland Memorial Hospital and Baptist Healthcare System combined their resources and facilities in Columbia to create one integrated health care system, Palmetto Health, the largest health care system in South Carolina. Palmetto Health Richland is a public, not-for-profit regional community teaching hospital with 649 inpatient beds devoted to medical, surgical, pediatric, cardiac, psychiatric, and obstetric and gynecologic care. Outpatient services total more than 284,000 visits annually. The hospital also supports the Level One trauma center for the region, a neonatal intensive care unit, and special care and newborn nursery units, as well as Palmetto Health's South Carolina Cancer Center. Palmetto Health Richland's affiliations with the Dorn Veterans Affairs Medical Center and the William S. Hall Psychiatric Institute support diversified residency training programs in dental education, emergency medicine, family practice, internal medicine, general surgery, obstetrics and gynecology, ophthalmology, orthopaedic surgery, pediatrics, and general psychiatry, child/adolescent psychiatry and fellowship programs in endocrinology, forensic psychiatry, geriatrics, hyperbaric medicine, sports medicine, and critical care.

The Greenville Hospital System is a multi-hospital system with a 1,040-bed system that provides 292,803 total patient care days. Its five campuses provide integrated healthcare to communities across Greenville County and beyond through a tertiary referral and education center, community hospitals, a long term acute care hospital, nursing home, outpatient facilities and wellness centers. The Greenville Hospital System has residency training programs in family practice, internal medicine, obstetrics and gynecology, orthopaedics, pediatrics, and general surgery, medicine/pediatrics combined program, and vascular surgery fellowship.

III. DETAILED JUSTIFICATION FOR CAPITAL BUDGET PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B. Priority No. 1 of 4

C. Strategic Goal/Action Plan (*if applicable*): **Teaching/Instruction**

D. Project Name and Number (*if applicable*): **H27-9867 School of Law New Building**

E. Agency Activity Number and Name: **462 Operations and Maintenance**

F. Description of Priority:

This submittal reflects an increase of \$20 million in requested CIB funding and \$35 million in Private Funds.

This project is for the construction of a new facility for the School of Law. The building is desired to include approximately 220,000 square feet and to accommodate a program with an enrollment of 600 - 750 students. The facility will be located on property owned by the University in the block bordered by Senate, Bull, Gervais, and Pickens Streets. The project is currently in the design development stage and cannot proceed further until full funding is available.

G. Detailed Justification for Funding

(1) Justification for Funding Priority:

An adequate building suited to the technological and instructional needs of law students is essential. The USC School of Law is the only fully accredited public legal education program in South Carolina. The condition of the current facility has been noted by the school's accreditation agency as a matter of continuing concern. Constructed in the early 1970's, the building contains asbestos, which makes repairs and renovations to accommodate the school's changing educational needs prohibitively expensive. The only alternative is to continue to operate in the current facility, hampered by the lack of adequately maintained facilities and the inability to make the needed renovations to accommodate programmatic changes of the school. The project is currently funded with \$10 million in Capital Improvement Bonds. It is anticipated that an additional \$35 million in Private Funds will be included in the total funding.

This project was included in the 2007 CPIP and was listed as the number one priority.

(2)

Total Project Cost Estimates:	Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
Total Project Cost*	\$20,000,000	\$10,000,000	\$35,000,000	\$65,000,000

* If additional annual operating costs from any source of funding are anticipated upon project completion please complete Sections H and I (Justification for Additional Future Annual Operating Costs) below.

H. Justification for First Year Additional Future Annual Operating Costs:

Will additional annual operating costs be absorbed into your existing budget? Yes

If not, will additional state funds be needed in the future? _____

If state funds will not be needed in the future, explain the source(s) that will be used.

First Fiscal Year Additional Annual Operating Costs Are Anticipated: 2009/10 Will this fiscal year require a partial or full year's operating funds? Full If a partial year's funds are required, what portion of the year does it cover? _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs				24	24.00
(b) Total Personnel Costs				\$809,744	\$809,744
(c) Furniture/Equipment				\$0	\$ 0
(d) Other Operating Costs				\$801,346	\$801,346
Total	\$ 0	\$ 0	\$ 0	\$1,611,090	\$1,611,090

I. Justification for First Full Year Additional Future Annual Operating Costs (If Section H above represents a full year's operating funds, do not complete this section.)

(1) Will additional annual operating costs be absorbed into your existing budget? _____

If not, will additional state funds be needed in the future? _____

If state funds will not be needed in the future, explain the source(s) that will be used. _____

(2) First Full Fiscal Year Additional Annual Operating Costs Are Anticipated: _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

J. Other Comments:

III. DETAILED JUSTIFICATION FOR CAPITAL BUDGET PRIORITIES

- A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina – Columbia**
- B. Priority No. 2 of 4
- C. Strategic Goal/Action Plan (*if applicable*): **Teaching/Instruction**
- D. Project Name and Number (*if applicable*): **H27-9835 Gibbes Green Historic Facilities Renovations (LeConte/Petigru)**
- E. Agency Activity Number and Name: **462 Operations and Maintenance**
- F. Description of Priority:

This submittal reflects an increase of \$29.1 million, \$25 million in requested CIB funds for the next phase of the project, renovations of LeConte College and Petigru College. This project will ultimately include all renovations associated with the Gibbes Green facilities. Additional facilities that will eventually be included in this project include Barnwell, and Hamilton Colleges. The scope of work is very similar for all projects. Work will include upgrading of the outdated mechanical, plumbing, and electrical systems as well as modifications required to meet current life safety codes. Work to repair and protect the building envelope will also be performed, including caulking, reglazing, roofing, painting, and waterproofing. Interior modification will also be made to accommodate the programmatic needs of the academic unit that is to occupy the facility. The area to be renovated in LeConte College and Petigru College is 114,441 gross square feet. Scope of work will also include infrastructure improvements to Gibbes Green including relocation of electrical vaults and manholes, relocation of steam and chilled water lines, and relocation and upgrading of communication lines. The first facility to be renovated as part of this project will be LeConte College. Total renovations of this facility will resolve \$8,195,136 in maintenance needs identified in a comprehensive facility condition analysis conducted in 2004 by ISES.
- G. Detailed Justification for Funding
 - (1) Justification for Funding Priority:

The buildings located on Gibbes Green were constructed over 50 years ago. The physical condition of all buildings in the area includes outdated mechanical, plumbing, and electrical systems and the buildings do not meet current life safety codes. Building envelopes have deteriorated and are in need of repair. Interior modifications are required to meet the needs of the academic programs to occupy the facility. The alternative to this project is to continue to operate in the existing facilities, making emergency repairs and minor modifications. The project is currently funded with \$9.9 million in Capital Improvement Bonds.

(2)

Total Project Cost Estimates:	Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
Total Project Cost*	\$25,000,000	\$9,900,000	\$4,100,000	\$39,000,000

* If additional annual operating costs from any source of funding are anticipated upon project completion please complete Sections H and I (Justification for Additional Future Annual Operating Costs) below.

H. Justification for First Year Additional Future Annual Operating Costs: **No additional annual operating costs are anticipated.**

Will additional annual operating costs be absorbed into your existing budget? _____

If not, will additional state funds be needed in the future? _____

If state funds will not be needed in the future, explain the source(s) that will be used. _____

First Fiscal Year Additional Annual Operating Costs Are Anticipated: _____ Will this fiscal year require a partial or full year's operating funds? _____ If a partial year's funds are required, what portion of the year does it cover? _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

I. Justification for First Full Year Additional Future Annual Operating Costs (*If Section H above represents a full year's operating funds, do not complete this section.*)

(1) Will additional annual operating costs be absorbed into your existing budget? _____

If not, will additional state funds be needed in the future? _____

If state funds will not be needed in the future, explain the source(s) that will be used.

(2) First Full Fiscal Year Additional Annual Operating Costs Are Anticipated: _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

J. Other Comments: **The project will be phased over multiple years as funding becomes available. This project was included in the 2007 CPIP and was listed as the number two priority.**

III. DETAILED JUSTIFICATION FOR CAPITAL BUDGET PRIORITIES

- A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**
- B. Priority No. 3 of 4
- C. Strategic Goal/Action Plan (*if applicable*): **Teaching/Instruction**
- D. Project Name and Number (*if applicable*): **Darla Moore School of Business**
- E. Agency Activity Number and Name: **462 Operations and Maintenance**
- F. Description of Priority: **The addition of a graduate studies building of 50,000 square feet will provide new graduate school space, with the undergraduate program filling in the space vacated by the graduate school.**
- G. Detailed Justification for Funding

(1) Justification for Funding Priority:

(2)

Total Project Cost Estimates:	Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
Total Project Cost*	\$15,000,000		\$45,000,000	\$60,000,000

** If additional annual operating costs from any source of funding are anticipated upon project completion please complete Sections H and I (Justification for Additional Future Annual Operating Costs) below.*

H. Justification for First Year Additional Future Annual Operating Costs:

(1) Will additional annual operating costs be absorbed into your existing budget? Yes

If not, will additional state funds be needed in the future?

If state funds will not be needed in the future, explain the source(s) that will be used.

(2) First Fiscal Year Additional Annual Operating Costs are anticipated: Will this fiscal year require a partial or full year's operating funds? If a partial year's funds are required, what portion of the year does it cover?

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

I. Justification for First Full Year Additional Future Annual Operating Costs *(If Section H above represents a full year's operating funds, do not complete this section.)*

(1) Will additional annual operating costs be absorbed into your existing budget? _____

If not, will additional state funds be needed in the future? _____

If state funds will not be needed in the future, explain the source(s) that will be used.

(2) First Full Fiscal Year Additional Annual Operating Costs Are Anticipated: _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

J. Other Comments:

As part of the Darla Moore School of Business strategic plan, the following two goals were developed:

- 1. Establish an organizational and incentive structure to better initiate, coordinate, facilitate, and administer global activities.**
- 2. Develop comprehensive design/building plans that incorporate advanced technology for new and/or extensively renovated facilities.**

III. DETAILED JUSTIFICATION FOR CAPITAL BUDGET PRIORITIES

- A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**
- B. Priority No. **_4_** of **_4_**
- C. Strategic Goal/Action Plan (*if applicable*):
Instruction, Research, Public Service
- D. Project Name and Number (*if applicable*): **Deferred maintenance**
- E. Agency Activity Number and Name: **462 Operations & Maintenance**
- F. Description of Priority: **Reducing deferred maintenance is a primary goal of the institution in order to protect state resources and enhance the learning environment.**
- G. Detailed Justification for Funding

- (1) Justification for Funding Priority:

The University of South Carolina is committed to meeting the growing needs of the students and citizens of South Carolina. As an institution that is now more than 200 years old, it is our responsibility to insure the campuses continue to represent the people of South Carolina in a respected and professional manner that brings national recognition to the institution and the State of South Carolina.

- (2)

Total Project Cost Estimates:	Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
Total Project Cost*	\$5,000,000			\$5,000,000

** If additional annual operating costs from any source of funding are anticipated upon project completion please complete Sections H and I (Justification for Additional Future Annual Operating Costs) below.*

- H. Justification for First Year Additional Future Annual Operating Costs:

- (1) Will additional annual operating costs be absorbed into your existing budget? _____
If not, will additional state funds be needed in the future? _____
If state funds will not be needed in the future, explain the source(s) that will be used.

- (2) First Fiscal Year Additional Annual Operating Costs Are Anticipated: _____ Will this fiscal year require a partial or full year's operating funds? _____ If a partial year's funds are required, what portion of the year does it cover? _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

I. Justification for First Full Year Additional Future Annual Operating Costs (*If Section H above represents a full year's operating funds, do not complete this section.*)

- (2) Will additional annual operating costs be absorbed into your existing budget? _____
If not, will additional state funds be needed in the future? _____
If state funds will not be needed in the future, explain the source(s) that will be used.

- (2) First Full Fiscal Year Additional Annual Operating Costs Are Anticipated: _____

(3)

Additional Annual Operating Cost Details:	State Non-Recurring	State Recurring	Federal	Other	Total
Total Costs:					
(a) Number of FTEs					0.00
(b) Total Personnel Costs					\$ 0
(c) Furniture/Equipment					\$ 0
(d) Other Operating Costs					\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

J. Other Comments:

Reducing deferred maintenance is a primary goal of the institution in order to protect state resources and enhance the learning environment. The University of South Carolina completed deferred maintenance projects in the last four years that have resulted in a \$68,000,000 reduction to the deferred maintenance backlog for Education & General facilities.

FY 2008-09 ACTIVITY PRIORITY ADDENDUM

I. PRIORITY ASSESSMENT OF ACTIVITIES – HIGHEST PRIORITIES

A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**

B.

Priority Assessment of Activities – Highest Priorities	General	Federal	Supplemental	Capital Reserve	Other	Total	FTEs
Activity Number & Name: 465-471 Instruction; 1557 Instruction: Honors College; 1558 Instruction: Graduate School, DEIS and University 101	137,858,702	1,644,700	0	0	159,185,697	\$298,689,099	1836.31
Activity Number & Name: 458 Research	0	58,032,474	0	0	46,407,462	\$104,439,936	123.80
Activity Number & Name: 459 Public Service	32,040	19,723,018	0	0	15,431,582	\$35,186,640	211.02
Activity Number & Name: 457 School of Medicine	22,242,623	17,156,652	0	0	24,205,592	\$63,604,867	740.76
TOTAL OF HIGHEST PRIORITIES	\$160,133,365	\$96,556,844	\$ 0	\$ 0	\$245,230,333	\$501,920,542	2,911.89

FY 2008-09 ACTIVITY PRIORITY ADDENDUM

II. PRIORITY ASSESSMENT OF ACTIVITIES – LOWEST PRIORITIES

- A. Agency Section/Code/Name: **Section 15A/H27/University of South Carolina - Columbia**
- B. Agency Activity Number and Name:
- C. Explanation of Lowest Priority Status:
- D. Estimate of Savings:

Estimate of Savings:	General	Federal	Supplemental	Capital Reserve	Other	Total
Personnel:						
(a) Number of FTEs	0	0	0	0	0	0.00
(b) Personal Service	0		0	0	0	\$ 0
(c) Employer Contributions	0		0	0	0	\$ 0
Program/Case Services	0	0	0	0	0	\$ 0
Pass-Through Funds	0	0	0	0	0	\$ 0
Other Operating Expenses	0	0	0	0	0	\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

- E. Activity Impact (*Describe the impact on the activity affected including the impact on customers and clients.*):

The activities reported in the Agency Activity Inventory are based on expenditure classifications established by the National Association of College and University Business Officers (NACUBO) and are standard across higher education. These classifications identify all critical and necessary components of an institution's mission and are not separable. As such, we feel all of our activities are critical to fulfilling the mission of the University of South Carolina System.

F.

[illegible]